Analyst Presentation

January 28, 2015



Agenda

Financial Performance

- Results Standalone for Q3FY15
- Results Consolidated for Q3 FY15
- EBITDA Analysis
- Sales Analysis

Business Initiatives

• Brand Updates

Financial Performance Q3 FY15



Results – Standalone Profit & Loss

In Rs. Lacs

| Particulars | Quarter Ended | | | Nine Months Ended | | Year Ended |
|--|---------------|----------|----------|-------------------|----------|------------|
| | 31.12.14 | 30.09.14 | 31.12.13 | 31.12.14 | 31.12.13 | 31.03.14 |
| Net Sales | 34,006 | 35,478 | 29,699 | 1,04,974 | 92,519 | 1,25,511 |
| Other Income - Operating | 424 | 44 | 44 | 501 | 157 | 507 |
| Total Income | 34,430 | 35,522 | 29,743 | 1,05,474 | 92,677 | 1,26,018 |
| Cost of Goods Sold | 17,750 | 19,221 | 15,724 | 55,673 | 48,784 | 67,660 |
| Employee cost | 3,125 | 3,161 | 2,878 | 9,588 | 8,783 | 11,866 |
| Advertisement and Sales Promotion | 4,210 | 4,402 | 2,748 | 12,358 | 9,576 | 13,536 |
| Other expenditure | 4,612 | 4,642 | 4,153 | 13,564 | 12,166 | 16,247 |
| OPERATING EBITDA | 4,734 | 4,095 | 4,240 | 14,292 | 13,368 | 16,709 |
| EBITDA % to Net Sales | 13.9% | 11.5% | 14.3% | 13.6% | 14.4% | 13.3% |
| Employee stock option | 1,180 | 603 | - | 1,782 | - | _ |
| Depreciation and Impairment | 614 | 689 | 442 | 1,926 | 1,275 | 1,690 |
| Amortisation of Brand & Goodwill | 1,115 | 1,115 | 1,115 | 3,345 | 3,345 | 4,470 |
| Finance Cost | 315 | 296 | 1,447 | 904 | 4,906 | 5,311 |
| Other Income - Non Operating | 1,460 | 1,908 | 1,501 | 5,113 | 4,102 | 5,623 |
| Profit Before Prior Period Item and | | | | | | |
| tax | 2,970 | 3,301 | 2,738 | 11,447 | 7,944 | 10,860 |
| Prior Period/Exceptional Item | - | - | - | - | 230 | 230 |
| Profit before Tax | 2,970 | 3,301 | 2,738 | 11,447 | 7,713 | 10,630 |
| Tax | - | - | - | - | 19 | 19 |
| Profit After Tax | 2,970 | 3,301 | 2,738 | 11,447 | 7,695 | 10,611 |

Results – Consolidated Profit & Loss

In Rs. Lacs

| Particulars | Q | uarter End | ed | Nine Months Ended | | Year Ended |
|--|----------|------------|----------|-------------------|----------|------------|
| rai ticulai s | 31.12.14 | 30.09.14 | 31.12.13 | 31.12.14 | 31.12.13 | 31.03.14 |
| Net Sales | 35,637 | 36,767 | 31,335 | 110,917 | 96,246 | 131,839 |
| Other Income - Operating | 415 | 21 | 42 | 470 | 154 | 547 |
| Total Income | 36,052 | 36,788 | 31,377 | 111,388 | 96,399 | 132,387 |
| Cost of Goods Sold | 17,865 | 19,180 | 16,082 | 57,164 | 49,219 | 69,438 |
| Employee cost | 3,696 | 3,732 | 3,430 | 11,282 | 10,243 | 13,815 |
| Advertisement and Sales Promotion | 4,409 | 4,631 | 2,885 | 13,250 | 9,995 | 14,421 |
| Other expenditure | 5,272 | 5,301 | 4,852 | 15,738 | 14,195 | 18,991 |
| OPERATING EBITDA | 4,810 | 3,945 | 4,128 | 13,954 | 12,747 | 15,721 |
| EBITDA % to Net Sales | 13.5% | 10.7% | 13.2% | 12.6% | 13.2% | 11.9% |
| Employee stock option | 1,180 | 603 | - | 1,782 | - | - |
| Depreciation and Impairment | 762 | 873 | 634 | 2,445 | 1,811 | 2,432 |
| Finance Cost | 373 | 348 | 1,502 | 1,058 | 5,070 | 5,527 |
| Other Income - Non Operating | 147 | 395 | 276 | 738 | 530 | 818 |
| Profit Before Prior Period Item and | | | | | | |
| tax | 2,642 | 2,516 | 2,267 | 9,406 | 6,396 | 8,580 |
| Prior Period/Exceptional Item | - | - | 58 | - | 374 | 395 |
| Profit before Tax | 2,642 | 2,516 | 2,209 | 9,406 | 6,023 | 8,185 |
| Tax | 0 | 1 | 11 | 7 | 50 | 64 |
| Profit from ordinary activities before | | | | | | |
| minority Interest | 2,642 | 2,515 | 2,198 | 9,399 | 5,973 | 8,121 |
| Minority Interest (share in loss) | 4 | (1) | 7 | 7 | 25 | 22 |
| Profit After Tax | 2,646 | 2,514 | 2,205 | 9,406 | 5,998 | 8,143 |

Highlights for Q3 FY2015: Consolidated

Sales growth of 14% (10% by volume and 4% by value)

Power brand growth 16%, YTD growth also at 16%

Advt. & Sales Promo exp. for the quarter Rs 44 crore Increase of 53%. A&P to Sales Ratio 12.4%.

Gross Margin at 50% as compared to 49% in last year same period

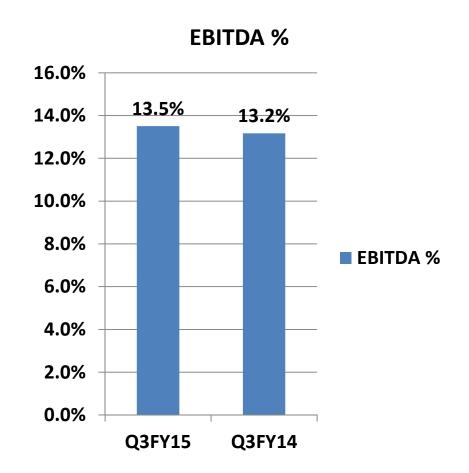
Operating EBITDA at Rs. 4,810 lacs as compared to Rs 4,128 lacs in last year same period growth of 16.5% over last year same period

PAT stands at Rs. 2,646 lacs as compared to 2,205 lacs in last year same period growth of 20% for the quarter, YTD growth 57%

Cash Profit for the quarter at Rs 4,587 lacs



EBITDA Analysis (Consolidated) – Q3FY15



- EBITDA in Q3FY15 is 13.5% as compared to 13.2% in last year same period. The same is after spending 12.4% in Advertisement and sales promotion expenses.
- Movement mainly due to :

Increase in Gross Margin by 1.2 % due to change in sales mix

Increase in Other Operating Income by 1%

Increase in Advertisement and promotion expenses 3.2%

Saving in employee cost 0.7%

Saving in other expenses 0.6%

Consolidated EBITDA breakup

Rs in Lacs

| Company Name | Q3FY15 | YTDFY15 |
|---------------------|--------|---------|
| JLL | 4,734 | 14,292 |
| JCPML | 215 | 4 |
| JFSL | -141 | -417 |
| JKBL | 7 | 46 |
| AICPPL | -5 | 29 |
| Consolidated EBITDA | 4,810 | 13,954 |

Consolidated EBITDA Movement

In %

| | Consol | | | |
|---------------------------------|---------------------|-----------------------|--|--|
| Particulars | Q3FY15 vs Q3FY14 | YTDFY15 vs YTDFY14 | | |
| EBITDA % - Previous period | 13.2 | 13.2 | | |
| Other Operating Income | 1.0 | 0.3 | | |
| Gross Margin | 1.2 | (0.4) | | |
| Employee Cost | 0.6 | 0.5 | | |
| Advertisement & Sales Promotion | (3.2) | (1.6) | | |
| Other Expenditure | 0.7 | 0.6 | | |
| EBITDA % - Current period | 13.5 | 12.6 | | |

Sales Analysis

Segmentwise Sales Growth

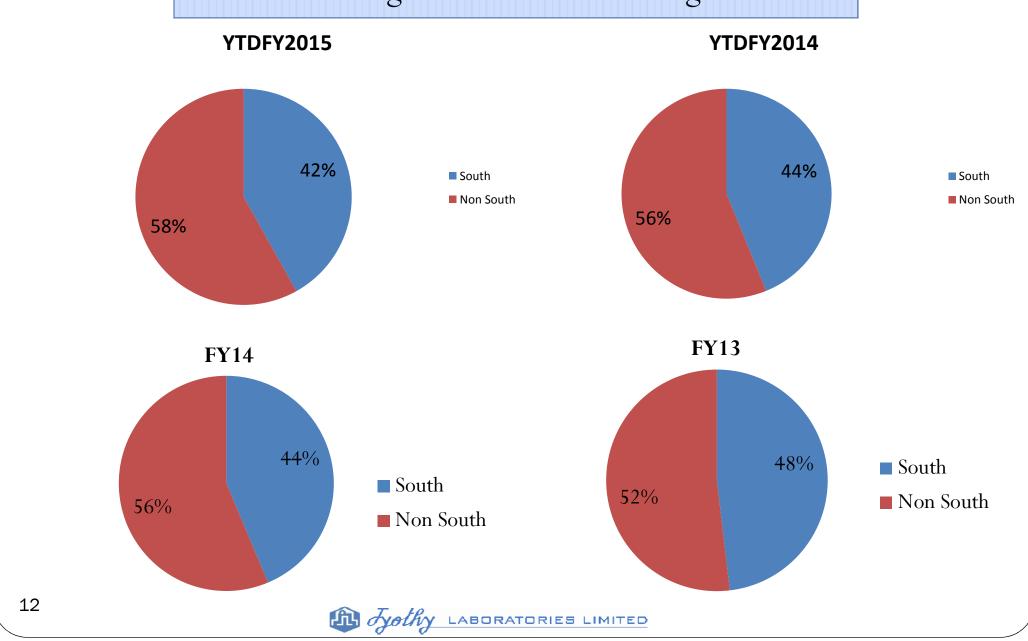
| | Quarter Ended | | | Nine Months Ended | | | |
|---------------------|---------------|--------|-----------------|-------------------|---------|--------|--|
| | | | | | | Growth | |
| Segment | Q3FY15 | Q3FY14 | Growth % | YTDFY15 | YTDFY14 | % | |
| Soaps & Detergent | 27,679 | 24,753 | 12% | 85,584 | 73,412 | 17% | |
| Home Care | 6,551 | 5,637 | 16% | 21,250 | 19,258 | 10% | |
| Other Products | 382 | 339 | 12% | 1,411 | 1,574 | -10% | |
| Total | 34,611 | 30,729 | 13% | 108,245 | 94,244 | 15% | |
| Less: Inter Segment | | | | | | | |
| Revenue | -32 | -372 | _ | -479 | -870 | _ | |
| Net FMCG Sales | 34,580 | 30,357 | 14% | 107,766 | 93,374 | 15% | |
| Laundry Services | 1,057 | 977 | 8% | 3,152 | 2,872 | 10% | |
| Net Sales | 35,637 | 31,334 | 14% | 110,917 | 96,245 | 15% | |

Soaps & Detergents include Fabric Wash, Dish Wash Bar, Beauty Soap Home Care includes Household insecticide, Incense sticks & Scrubber Others includes Body care

Category Wise Consolidated Sales

| | Consolidated | | | | | |
|--------------------|--------------|--------|--------|---------|---------|--------|
| | | | Growth | | | Growth |
| Category | Q3FY15 | Q3FY14 | % | YTDFY15 | YTDFY14 | % |
| Fabric Care | 15,763 | 13,978 | 13% | 48,934 | 42,318 | 16% |
| Dishwashing | 10,997 | 9,621 | 14% | 31,375 | 26,571 | 18% |
| Mosquito Repellent | 4,017 | 2,708 | 48% | 13,871 | 11,572 | 20% |
| Personal Care | 2,941 | 3,135 | -6% | 11,189 | 10,542 | 6% |
| Other Products | 860 | 915 | -6% | 2,396 | 2,370 | 1% |
| Total | 34,580 | 30,357 | 14% | 107,766 | 93,374 | 15% |
| Laundry Services | 1,057 | 977 | 8% | 3,152 | 2,872 | 10% |
| Grand Total | 35,637 | 31,334 | 14% | 110,917 | 96,245 | 15% |

Thrust on Regional Brands becoming National



Business Initiatives



Brand Updates

Ujala



FW - AI DQ Growth at 7% (volume Growth is at 1%).

- Media activity planned in MQ
- Comprehensive plan being prepared for aggressive growth in FY 16.
- S&S success in Kerala to be replicated in atleast
 1 new market (JQ 15)

Maxo





Updates

- Return to Growths!
 - Maxo grew at 48% in DQ **Innovation:**
 - LV: All new Mix to be launched in JQ 2015
 - Fast Card: Launch in JQ 2015

Exo



Updates

• Celeb Led

Key Performance Highlights

• DQ growth at 13% (YTD : growth at 19%)



First ever Antibacterial scrubber – EXO Safai supported by Media in key Markets.

PRIL

Modern Trade & A-Class outlets launch display





DQ growth 19%

Online Launch Activity & Relevant Sponsorship





New Variant -KraftGel

Henko

| | DQ:% Growth |
|-------|-------------|
| Henko | 29 % |

Awards:



Indian Marketing Awards (E4M): Best Insight Work on FMCG brand - Awarded Bronze medal



2

Asia star award for the Best Packaging





Margo

Original Neem -Soap



Margo – Face Wash



Margo
DQ volume growths: -3%
(YTD volume growth 13
%)

Margo Face
Wash All India
LaunchFocus
In shop visibility

Thrust on right distribution & visibility.





Margo

Margo -Face Wash





- > Trade Visibility
- Chemist/CosmeticDistribution Drive

Thank You